

## Three Contract & Competitive Dialogue Procurement Project Plan

ID	Task Name	Duration	Start	Finish	2005		2006		2007		2008		2009					
					Sep	Jan	May	Sep	Jan	May	Sep	Jan	May	Sep	Jan	May		
1	<b>PROJECT MILESTONES/STAGES</b>	<b>918 days</b>	<b>Tue 15/03/05</b>	<b>Fri 26/09/08</b>														
2	<b>MWDA Project Stage End Events</b>	<b>918 days</b>	<b>Tue 15/03/05</b>	<b>Fri 26/09/08</b>														
3	Approve Project Plan/Project Initiation Document (PID) - Stage Approval	0 days	Tue 15/03/05	Tue 15/03/05														
4	Appoint Specialist Advisers - Stage Approval	0 days	Mon 25/07/05	Mon 25/07/05														
5	(New) Authority Approve Outline Business Case (OBC) - Stage Approval	0 days	Fri 12/05/06	Fri 12/05/06														
6	Secure Funding (Private Finance Initiative Credits) - Stage Approval	0 days	Wed 20/09/06	Wed 20/09/06														
7	(New) Approve Final Business Case (FBC) - Stage Approval	0 days	Mon 10/03/08	Mon 10/03/08														
8	Select Preferred Bidder(s) Landfill - Stage Approval	0 days	Fri 28/09/07	Fri 28/09/07														
9	Select Preferred Bidder(s) Recycling - Stage Approval	0 days	Tue 29/07/08	Tue 29/07/08														
10	Select Preferred Bidder(s) Recovery - Stage Plan	0 days	Fri 26/09/08	Fri 26/09/08														
11	Award Contract(s) - Stage Approval	0 days	Mon 31/03/08	Mon 31/03/08														
12	DEFRA Key Milestones	0 days	Mon 10/07/06	Mon 10/07/06														
13	Publish OJEU Notice for Service Providers	0 days	Thu 05/10/06	Thu 05/10/06														
14	<b>LAWDC STATUS ESTABLISHMENT (Local Authority Waste Disposal Company)</b>	<b>319 days</b>	<b>Mon 10/01/05</b>	<b>Fri 31/03/06</b>														
15	Establish Legal Position of LAWDC (Requires Updating)	38 wks	Mon 10/01/05	Fri 14/10/05														
16	Ernst & Young to continue discussions with LAWDC	18 wks	Mon 17/10/05	Fri 17/02/06														
17	Meeting to review Position of LAWDC	0 days	Mon 20/02/06	Mon 20/02/06														
18	Decision for In-House or Interim contract to LAWDC (E&Y)	0 days	Fri 31/03/06	Fri 31/03/06														
19	<b>Due Diligence</b>	<b>271 days</b>	<b>Mon 07/02/05</b>	<b>Mon 20/02/06</b>														
20	Procure Legal/Financial Consultants	9 wks	Mon 07/02/05	Fri 08/04/05														
21	Information Memorandum	11.4 wks	Thu 03/11/05	Fri 20/01/06														
22	Valuation of LAWDC	4 wks	Mon 23/01/06	Fri 17/02/06														
23	Due Diligence Complete	1 day	Mon 20/02/06	Mon 20/02/06														
24	<b>SERVICE PROVIDER PROCUREMENT</b>	<b>38.8 days</b>	<b>Mon 27/02/06</b>	<b>Thu 20/04/06</b>														
25	<b>Market Sounding Exercise</b>	<b>38.8 days</b>	<b>Mon 27/02/06</b>	<b>Thu 20/04/06</b>														

Project: MWDA  
Date: Mon 08/05/06

Critical		Baseline		Project Summary	
Critical Split		Baseline Split		External Tasks	
Critical Progress		Baseline Milestone		External Milestone	
Task		Milestone		Deadline	
Split		Summary Progress			
Task Progress		Summary			

### Three Contract & Competitive Dialogue Procurement Project Plan

ID	Task Name	Duration	Start	Finish	2005					2006			2007			2008			2009		
					Sep	Jan	May	Sep	Jan	May	Sep	Jan	May	Sep	Jan	May	Sep	Jan	May	Sep	
26	Industry Day	1 day	Thu 02/03/06	Thu 02/03/06							100%										
27	Finance Day	1 day	Mon 27/02/06	Mon 27/02/06							100%										
28	Attendees Evaluation Testing Days (Optional)	15 days	Fri 03/03/06	Thu 23/03/06							100%										
29	Obtaining information from Potential Service Providers (Optional)	22 days	Wed 01/03/06	Thu 20/04/06							100%										
30	<b>Key Issues</b>	<b>174 days</b>	<b>Wed 01/02/06</b>	<b>Fri 06/10/06</b>																	
31	MWDA Recommendation Future of LAWDC	50 days	Fri 03/03/06	Fri 12/05/06							100%										
32	<b>Reference Case</b>	<b>20.15 days</b>	<b>Tue 14/03/06</b>	<b>Tue 11/04/06</b>																	
33	Spatial Modelling Completed	19 days	Tue 14/03/06	Fri 07/04/06							100%										
34	<b>District Action Plans Ratified</b>	<b>18.1 days</b>	<b>Wed 15/03/06</b>	<b>Mon 10/04/06</b>																	
35	Knowsley	1 day	Wed 29/03/06	Mon 10/04/06							100%										
36	Liverpool	1 day	Fri 31/03/06	Fri 31/03/06							100%										
37	Sefton	1 day	Thu 23/03/06	Thu 23/03/06							100%										
38	St Helens	1 day	Wed 15/03/06	Wed 15/03/06							100%										
39	Wirral	1 day	Thu 16/03/06	Thu 16/03/06							100%										
40	Write the reference Case	1 day	Mon 10/04/06	Tue 11/04/06							100%										
41	<b>IAA</b>	<b>174 days</b>	<b>Wed 01/02/06</b>	<b>Fri 06/10/06</b>																	
42	Production of IAA Head of Terms	43 days	Wed 01/02/06	Fri 31/03/06							100%										
43	Submission of Heads of terms with OBC	1 day	Mon 24/04/06	Mon 24/04/06							100%										
44	Production of Final Draft IAA	43 days	Mon 01/05/06	Fri 30/06/06							100%										
45	Communication and Confirmation of Ratification Process	44 days	Mon 31/07/06	Fri 29/09/06							100%										
46	Presentation of Final IAA to Members and C Execs	0 days	Fri 06/10/06	Fri 06/10/06																	
47	Full sign up to IAA	0 days	Fri 06/10/06	Fri 06/10/06																	
48	<b>Affordability</b>	<b>14 days</b>	<b>Tue 14/03/06</b>	<b>Fri 31/03/06</b>																	
49	E&Y Affordability Model	8 days	Tue 14/03/06	Thu 23/03/06							100%										
50	Presentation on Affordability to Treasurers	1 day	Thu 23/03/06	Thu 23/03/06							100%										

Project: MWDA Date: Mon 08/05/06	Critical		Baseline		Project Summary	
	Critical Split		Baseline Split		External Tasks	
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	Split		Summary Progress			
	Task Progress		Summary			

## Three Contract & Competitive Dialogue Procurement Project Plan

ID	Task Name	Duration	Start	Finish	2005		2006			2007			2008			2009		
					Sep	Jan	May	Sep	Jan	May	Sep	Jan	May	Sep	Jan	May	Sep	Jan
51	Info to Leaders, Chief Execs, Senior Officers	5 days	Mon 27/03/06	Fri 31/03/06														
52	<b>Planning and Sites</b>	<b>54 days</b>	<b>Wed 08/02/06</b>	<b>Mon 24/04/06</b>														
53	WDPD	1 day	Mon 03/04/06	Mon 03/04/06														
54	Spatial Strategy Work	5 days	Mon 03/04/06	Fri 07/04/06														
55	Sites	5 days	Mon 03/04/06	Fri 07/04/06														
56	Draft Delivery Sites Assessment Revision 2	16 days	Mon 03/04/06	Mon 24/04/06														
57	Draft Overarching planning strategy for treatment of municipal solid waste Revisio	43 days	Wed 08/02/06	Fri 07/04/06														
58	<b>Authority Approval Period</b>	<b>10 days</b>	<b>Fri 28/04/06</b>	<b>Fri 12/05/06</b>														
59	Prepare Reports	3 days	Fri 28/04/06	Wed 03/05/06														
60	Authority Meeting	1 day	Fri 12/05/06	Fri 12/05/06														
61	Authority Meeting	1 day	Fri 12/05/06	Fri 12/05/06														
62	<b>Outline Business Case</b>	<b>72 days</b>	<b>Wed 01/02/06</b>	<b>Fri 12/05/06</b>														
63	Gather sections for inclusion	35 days	Wed 01/02/06	Tue 21/03/06														
64	Conference call (Advisors) re structure of OBC	1 day	Thu 30/03/06	Thu 30/03/06														
65	Approval of Detailed sections content	25 days	Wed 22/02/06	Tue 28/03/06														
66	Collating Detailed Sections OBC	3 days	Wed 29/03/06	Fri 31/03/06														
67	Approval of All Sections by MWDA	2 days	Mon 03/04/06	Tue 04/04/06														
68	Collating All Sections	2 days	Wed 05/04/06	Thu 06/04/06														
69	Collate all Appendices	28 days	Wed 22/02/06	Fri 31/03/06														
70	Internal Review of OBC	1 day	Wed 03/05/06	Wed 03/05/06														
71	Project Team Complete OBC	2 days	Thu 04/05/06	Fri 05/05/06														
72	Review of OBC Contents (MWDA/Advisors)	1 day	Wed 03/05/06	Wed 03/05/06														
73	Authority Approval of OBC	1 day	Fri 12/05/06	Fri 12/05/06														
74	<b>District Approval</b>	<b>635 days</b>	<b>Mon 13/03/06</b>	<b>Mon 25/08/08</b>														
75	Make Districts aware that the OBC is imminent	5 days	Tue 25/04/06	Tue 02/05/06														

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### Three Contract & Competitive Dialogue Procurement Project Plan

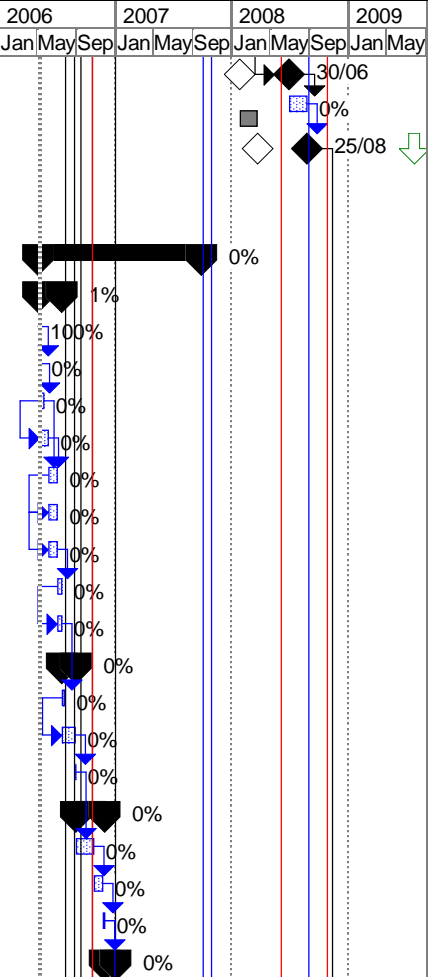
ID	Task Name	Duration	Start	Finish	2005		2006			2007			2008			2009		
					Sep	Jan	May	Sep	Jan	May	Sep	Jan	May	Sep	Jan	May	Sep	Jan
76	Obtain Distribution Lists	1 day	Wed 03/05/06	Wed 03/05/06														
77	Prepare Letter of Support	1 day	Tue 25/04/06	Tue 25/04/06														
78	Present OBC (Cover Letter) to Districts	1 day	Wed 26/04/06	Wed 26/04/06														
79	District Approval Period	5 days	Thu 27/04/06	Thu 04/05/06														
80	Terry & Carl Available for One-to-Ones with Districts	3 days	Fri 05/05/06	Tue 09/05/06														
81	Districts to Return Letter of Support	1 day	Fri 05/05/06	Fri 05/05/06														
82	<b>Submission of OBC</b>	<b>105 days</b>	<b>Mon 13/03/06</b>	<b>Tue 08/08/06</b>														
83	Establish who to send to and where?	20 days	Mon 13/03/06	Tue 02/05/06														
84	How many copies are required?	20 days	Mon 13/03/06	Fri 07/04/06														
85	Copy all necessary documents	1 day	Mon 15/05/06	Mon 15/05/06														
86	Post to Defra	0 days	Mon 15/05/06	Mon 15/05/06														
87	Defra Approval Period	12 wks	Tue 16/05/06	Tue 08/08/06														
88	MWDA receive DEFRA response to OBC	0 days	Tue 08/08/06	Tue 08/08/06														
89																		
90	<b>PRG Receive OBC</b>	<b>30 days</b>	<b>Tue 08/08/06</b>	<b>Wed 20/09/06</b>														
91	PRG Assess OBC (worst case)	0 days	Tue 08/08/06	Tue 08/08/06														
92	PRG Approve OBC	6 wks	Wed 09/08/06	Wed 20/09/06														
93	PFI Credits Awarded in Principle	0 days	Wed 20/09/06	Wed 20/09/06														
94																		
95	<b>FBC</b>	<b>40 days</b>	<b>Tue 06/05/08</b>	<b>Mon 30/06/08</b>														
96	Prepare FBC	4 wks	Tue 06/05/08	Mon 02/06/08														
97	MWDA Approval	4 wks	Tue 03/06/08	Mon 30/06/08														
98	Submit FBC to DEFRA	0 days	Mon 30/06/08	Mon 30/06/08														
99																		
100	<b>Final Business Case DEFRA/PRG Assessment</b>	<b>40 days</b>	<b>Mon 30/06/08</b>	<b>Mon 25/08/08</b>														

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					Sep	Jan	May	Sep	Jan	May	Sep	Jan	May	Sep	Jan	May	Sep	Jan	May
101	Receive by DEFRA	0 days	Mon 30/06/08	Mon 30/06/08															
102	Assess	8 wks	Tue 01/07/08	Mon 25/08/08															
103	Approval	0 days	Mon 25/08/08	Mon 25/08/08															
104																			
105																			
106	<b>LANDFILL PROCUREMENT</b>	<b>361 days</b>	<b>Fri 05/05/06</b>	<b>Fri 28/09/07</b>															
107	<b>Pre-Procurement</b>	<b>52 days</b>	<b>Fri 05/05/06</b>	<b>Tue 18/07/06</b>															
108	Produce PID	1 day	Fri 05/05/06	Fri 05/05/06															
109	Project initiation	1 day	Mon 08/05/06	Mon 08/05/06															
110	Final Business Case	10 days	Tue 09/05/06	Mon 22/05/06															
111	Detailed Procurement strategy	20 days	Tue 09/05/06	Tue 06/06/06															
112	Outline specification	20 days	Wed 07/06/06	Tue 04/07/06															
113	Draft Contract Conditions	20 days	Wed 07/06/06	Tue 04/07/06															
114	Prepare PQQ	20 days	Wed 07/06/06	Tue 04/07/06															
115	Evaluation criteria	10 days	Wed 05/07/06	Tue 18/07/06															
116	Rules of engagement	10 days	Wed 05/07/06	Tue 18/07/06															
117	<b>Workstream Initiation</b>	<b>31 days</b>	<b>Wed 19/07/06</b>	<b>Thu 31/08/06</b>															
118	Prepare OJEU Notice	5 days	Wed 19/07/06	Tue 25/07/06															
119	Information requirements	30 days	Wed 19/07/06	Wed 30/08/06															
120	Publish OJEU Notice	1 day	Thu 31/08/06	Thu 31/08/06															
121	<b>Selection</b>	<b>65 days</b>	<b>Fri 01/09/06</b>	<b>Thu 30/11/06</b>															
122	PQQ Response Period	40 days	Fri 01/09/06	Thu 26/10/06															
123	PQQ Evaluation	20 days	Fri 27/10/06	Thu 23/11/06															
124	Shortlisting	5 days	Fri 24/11/06	Thu 30/11/06															
125	<b>Authority Approval</b>	<b>20 days</b>	<b>Fri 01/12/06</b>	<b>Tue 02/01/07</b>															



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<p>Critical </p> <p>Critical Split </p> <p>Critical Progress </p> <p>Task </p> <p>Split </p> <p>Task Progress </p>	<p>Baseline </p> <p>Baseline Split </p> <p>Baseline Milestone </p> <p>Milestone </p> <p>Summary Progress </p> <p>Summary </p>	<p>Project Summary </p> <p>External Tasks </p> <p>External Milestone </p> <p>Deadline </p>
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ID	Task Name	Duration	Start	Finish	2005			2006			2007			2008			2009		
					Sep	Jan	May	Sep	Jan	May	Sep	Jan	May	Sep	Jan	May	Sep	Jan	May
126	Preparation of report	2 days	Fri 01/12/06	Mon 04/12/06															
127	Report to Director	2 days	Tue 05/12/06	Wed 06/12/06															
128	Draft Agenda	5 days	Thu 07/12/06	Wed 13/12/06															
129	Chairman's Briefing	5 days	Thu 14/12/06	Wed 20/12/06															
130	Full Agenda	5 days	Thu 21/12/06	Fri 29/12/06															
131	Authority Meeting	1 day	Tue 02/01/07	Tue 02/01/07															
132	<b>Bidding</b>	<b>174 days</b>	<b>Wed 03/01/07</b>	<b>Mon 03/09/07</b>															
133	Draft ITT (Spec, conditions etc)	38 days	Wed 03/01/07	Fri 23/02/07															
134	Evaluation Criteria	10 days	Mon 26/02/07	Fri 09/03/07															
135	Consultation with Bidders	20 days	Mon 26/02/07	Fri 23/03/07															
136	Issue Tenders	0 days	Fri 23/03/07	Fri 23/03/07															
137	Tender Response Period	40 days	Mon 26/03/07	Fri 18/05/07															
138	Evaluation of Tenders	12 wks	Mon 21/05/07	Fri 10/08/07															
139	Clarification	16 days	Mon 30/07/07	Mon 20/08/07															
140	Shortlisting & Tender Report	10 days	Tue 21/08/07	Mon 03/09/07															
141	<b>Authority Approval</b>	<b>19 days</b>	<b>Tue 04/09/07</b>	<b>Fri 28/09/07</b>															
142	Preparation of report	2 days	Tue 04/09/07	Wed 05/09/07															
143	Report to Director	1 day	Thu 06/09/07	Thu 06/09/07															
144	Draft Agenda	5 days	Fri 07/09/07	Thu 13/09/07															
145	Chairman's Briefing	5 days	Fri 14/09/07	Thu 20/09/07															
146	Full Agenda	5 days	Fri 21/09/07	Thu 27/09/07															
147	Authority Meeting	1 day	Fri 28/09/07	Fri 28/09/07															
148	<b>Award</b>	<b>0 days</b>	<b>Fri 28/09/07</b>	<b>Fri 28/09/07</b>															
149	Issue Contract Award Notice	0 days	Fri 28/09/07	Fri 28/09/07															
150																			

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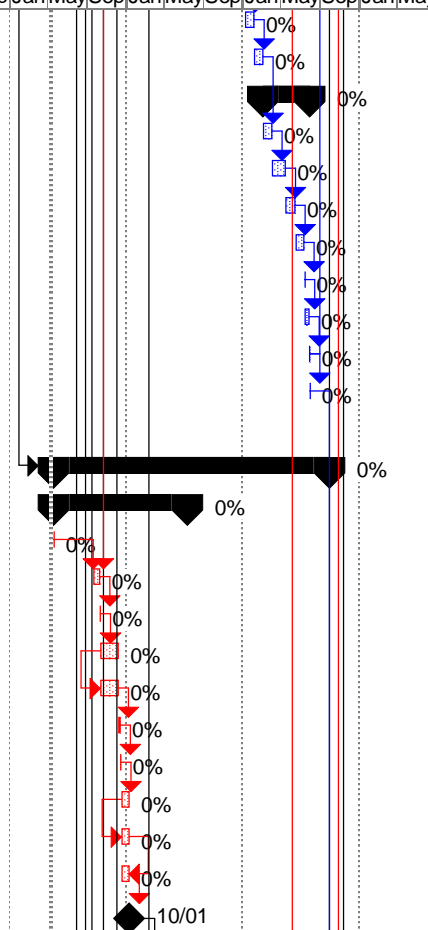
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ID	Task Name	Duration	Start	Finish	2005		2006		2007		2008		2009					
					Sep	Jan	May	Sep	Jan	May	Sep	Jan	May	Sep	Jan	May		
151	<b>RECYCLING</b>	<b>569 days</b>	<b>Fri 19/05/06</b>	<b>Wed 30/07/08</b>														
152	<b>Stage of Procurement</b>	<b>259 days</b>	<b>Fri 19/05/06</b>	<b>Wed 23/05/07</b>														
153	Produce PID	1 day	Fri 19/05/06	Fri 19/05/06														
154	Prepare OJEU Notice	15 days	Tue 01/08/06	Mon 21/08/06														
155	OJEU Publication	1 day	Tue 22/08/06	Tue 22/08/06														
156	OJEU Notice Validity & Response Period	40 days	Wed 23/08/06	Wed 18/10/06														
157	PQQ & Proj Info Memo	40 days	Wed 23/08/06	Wed 18/10/06														
158	PQQ Evaluation	5 days	Thu 19/10/06	Wed 25/10/06														
159	Shortlisting	1 day	Thu 26/10/06	Thu 26/10/06														
160	Draft ITPD Document	15 days	Fri 27/10/06	Thu 16/11/06														
161	Draft Evaluation Criteria	15 days	Fri 27/10/06	Thu 16/11/06														
162	Authority Approval?	15 days	Fri 27/10/06	Thu 16/11/06														
163	Invitation to participate in Initial Dialogue	0 days	Thu 16/11/06	Thu 16/11/06														
164	Initial Dialogue Period	50 days	Fri 17/11/06	Tue 30/01/07														
165	Initial Dialogue Evaluation Period	30 days	Wed 31/01/07	Tue 13/03/07														
166	ITPD (ITT)	1 day	Wed 14/03/07	Wed 14/03/07														
167	Dialogue Period	50 days	Thu 15/03/07	Wed 23/05/07														
168	<b>Dialogue Phase</b>	<b>205 days</b>	<b>Thu 24/05/07</b>	<b>Wed 05/03/08</b>														
169	ITPD (ITT Evaluation)	30 days	Thu 24/05/07	Wed 04/07/07														
170	Refine Requirements	20 days	Thu 05/07/07	Wed 01/08/07														
171	Clarification Dialogue	20 days	Thu 02/08/07	Wed 29/08/07														
172	Shortlisting	5 days	Thu 30/08/07	Wed 05/09/07														
173	Authority Approval/Exec Decision	20 days	Thu 06/09/07	Wed 03/10/07														
174	Invitation to Continue Dialogue (Prep and response time)	40 days	Thu 04/10/07	Wed 28/11/07														
175	Continuing Dialogue Evaluation	30 days	Thu 29/11/07	Wed 09/01/08														

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					Sep	Jan	May	Sep	Jan	May	Sep	Jan	May	Sep
176	Refine Requirements	20 days	Thu 10/01/08	Wed 06/02/08										
177	Clarification Dialogue	20 days	Thu 07/02/08	Wed 05/03/08										
178	<b>Conclusion of the Dialogue phase</b>	<b>105 days</b>	<b>Thu 06/03/08</b>	<b>Wed 30/07/08</b>										
179	Invitation to Submit Final Tenders	20 days	Thu 06/03/08	Wed 02/04/08										
180	ISFT Period	30 days	Thu 03/04/08	Wed 14/05/08										
181	Evaluation of ISFT	22 days	Thu 15/05/08	Fri 13/06/08										
182	Authority Approval	20 days	Mon 16/06/08	Fri 11/07/08										
183	Preferred Bidder Appointment	1 day	Mon 14/07/08	Mon 14/07/08										
184	Alcatel Standstill Period	10 days	Tue 15/07/08	Mon 28/07/08										
185	Confirmation of Commitments by Preferred Bidder	1 day	Tue 29/07/08	Tue 29/07/08										
186	Contract Award Notice	1 day	Wed 30/07/08	Wed 30/07/08										
187														
188	<b>RECOVERY</b>	<b>614 days</b>	<b>Fri 19/05/06</b>	<b>Wed 01/10/08</b>										
189	<b>Stage of Procurement</b>	<b>295 days</b>	<b>Fri 19/05/06</b>	<b>Thu 12/07/07</b>										
190	Produce PID	1 day	Fri 19/05/06	Fri 19/05/06										
191	Prepare OJEU Notice	15 days	Thu 21/09/06	Wed 11/10/06										
192	OJEU Publication	1 day	Thu 12/10/06	Thu 12/10/06										
193	OJEU Notice Validity & Response Period	40 days	Fri 13/10/06	Thu 07/12/06										
194	PQQ & Proj Info Memo	40 days	Fri 13/10/06	Thu 07/12/06										
195	PQQ Evaluation	5 days	Fri 08/12/06	Thu 14/12/06										
196	Shortlisting	1 day	Fri 15/12/06	Fri 15/12/06										
197	Draft ITPD Document	15 days	Mon 18/12/06	Wed 10/01/07										
198	Draft Evaluation Criteria	15 days	Mon 18/12/06	Wed 10/01/07										
199	Authority Approval?	15 days	Mon 18/12/06	Wed 10/01/07										
200	Invitation to participate in Initial Dialogue	0 days	Wed 10/01/07	Wed 10/01/07										



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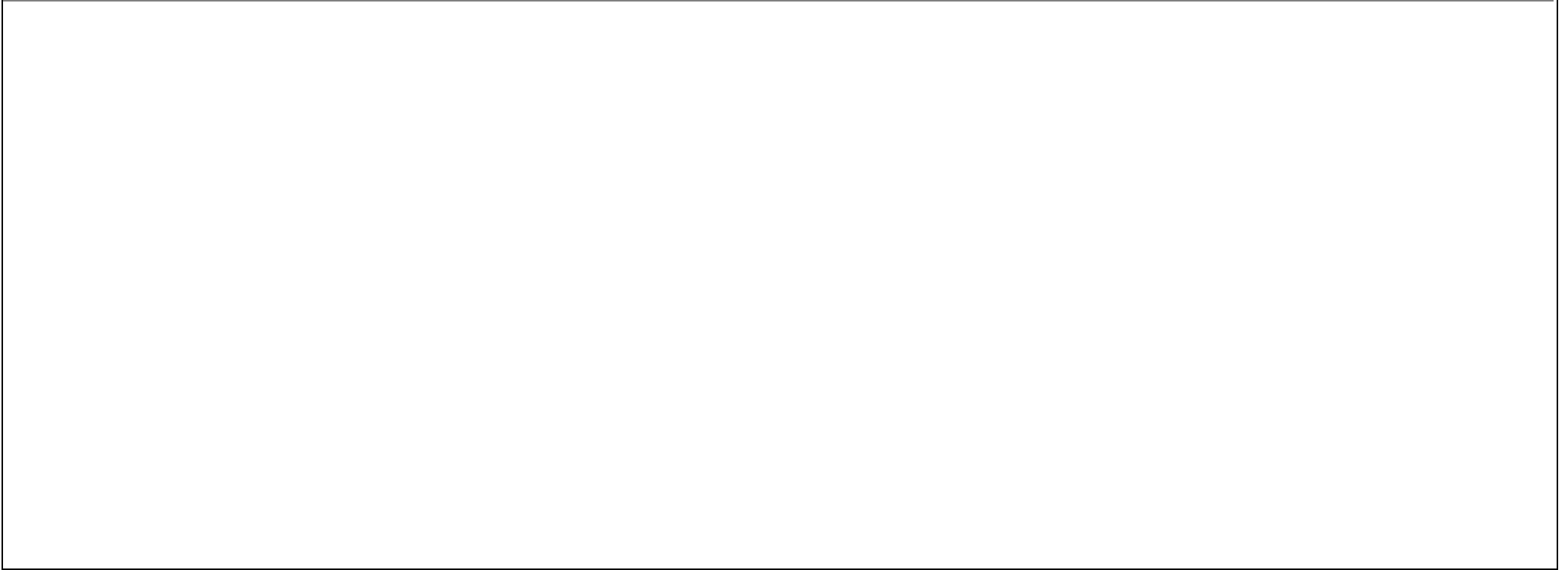


ID	Task Name	Duration	Start	Finish	2005		2006		2007			2008			2009	
					Sep	Jan	May	Sep	Jan	May	Sep	Jan	May	Sep	Jan	May
201	Initial Dialogue Period	50 days	Thu 11/01/07	Wed 21/03/07												
202	Initial Dialogue Evaluation Period	30 days	Thu 22/03/07	Wed 02/05/07												
203	ITPD (ITT)	1 day	Thu 03/05/07	Thu 03/05/07												
204	Dialogue Period	50 days	Fri 04/05/07	Thu 12/07/07												
205	<b>Dialogue Phase</b>	<b>212 days</b>	<b>Fri 13/07/07</b>	<b>Mon 05/05/08</b>												
206	ITPD (ITT Evaluation)	30 days	Fri 13/07/07	Thu 23/08/07												
207	Refine Requirements	20 days	Fri 24/08/07	Thu 20/09/07												
208	Clarification Dialogue	20 days	Fri 21/09/07	Thu 18/10/07												
209	Shortlisting	5 days	Fri 19/10/07	Thu 25/10/07												
210	Authority Approval/Exec Decision	20 days	Fri 26/10/07	Thu 22/11/07												
211	Invitation to Continue Dialogue (Prep and response time)	40 days	Fri 23/11/07	Thu 17/01/08												
212	Continuing Dialogue Evaluation	30 days	Fri 18/01/08	Thu 28/02/08												
213	Refine Requirements	25 days	Fri 29/02/08	Thu 03/04/08												
214	Clarification Dialogue	22 days	Fri 04/04/08	Mon 05/05/08												
215	<b>Conclusion of the Dialogue phase</b>	<b>107 days</b>	<b>Tue 06/05/08</b>	<b>Wed 01/10/08</b>												
216	Invitation to Submit Final Tenders	20 days	Tue 06/05/08	Mon 02/06/08												
217	ISFT Period	30 days	Tue 03/06/08	Mon 14/07/08												
218	Evaluation of ISFT	22 days	Tue 15/07/08	Wed 13/08/08												
219	Authority Approval	20 days	Thu 14/08/08	Wed 10/09/08												
220	Preferred Bidder Appointment	1 day	Thu 11/09/08	Thu 11/09/08												
221	Alcatel Standstill Period	10 days	Fri 12/09/08	Thu 25/09/08												
222	Confirmation of Commitments by Preferred Bidder	1 day	Fri 26/09/08	Fri 26/09/08												
223	Contract Award Notice	1 day	Mon 29/09/08	Mon 29/09/08												
224	Contract Commencement	1 day	Wed 01/10/08	Wed 01/10/08												
225																

Project: MWDA Date: Mon 08/05/06	Critical	Baseline	Project Summary
	Critical Split	Baseline Split	External Tasks
	Critical Progress	Baseline Milestone	External Milestone
	Task	Milestone	Deadline
	Split	Summary Progress	
	Task Progress	Summary	

### Three Contract & Competitive Dialogue Procurement Project Plan

ID	Task Name	Duration	Start	Finish	2005		2006			2007			2008			2009	
					Sep	Jan	May	Sep	Jan	May	Sep	Jan	May	Sep	Jan	May	Sep
226	<b>Planning Applications</b>	<b>60 days</b>	<b>Fri 15/09/06</b>	<b>Fri 08/12/06</b>													
227	HWRC Issue Draft Planning Submission	0 days	Fri 15/09/06	Fri 15/09/06													
228	HWRC Submit Applications	0 days	Fri 03/11/06	Fri 03/11/06													
229	EFW Issue Draft Planning Submission	0 days	Fri 13/10/06	Fri 13/10/06													
230	EFW Submit Applications	0 days	Fri 08/12/06	Fri 08/12/06													



Project: MWDA  
Date: Mon 08/05/06

Critical		Baseline		Project Summary	
Critical Split		Baseline Split		External Tasks	
Critical Progress		Baseline Milestone		External Milestone	
Task		Milestone		Deadline	
Split		Summary Progress			
Task Progress		Summary			